

Balance Sheet

as of December 31, 2025

ASSETS	Thousands of Yen
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Current assets	
Cash and deposits	1,321,062
Notes and accounts receivable—trade	853,108
Electronically recorded monetary claims – operating	335,163
Finished goods	689,572
Work in process	567,085
Raw materials and supplies	718,468
Other	61,824
Total current assets	4,546,284
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Non-current assets	
Property, plant and equipment	
Machinery and equipment, net	792,278
Land	687,308
Other, net	520,199
Total property, plant and equipment	1,999,786
Intangible assets	48,260
Investments and other assets	
Investment securities	15,000
Other	175,880
Total investments and other assets	190,880
Total non-current assets	2,238,927
Total assets	6,785,211

Balance Sheet

as of December 31, 2025

Liabilities	Thousands of Yen
Current liabilities	
Notes and accounts payable—trade	262,113
Electronically recorded obligations – operating	283,670
Short-term borrowings	1,430,000
Current portion of bonds payable	22,600
Current portion of long-term borrowings	146,856
Income taxes payable	92,046
Notes payable—facilities	117,257
Provision for business structure reform	36,240
Other	316,726
Total current liabilities	2,707,511
Noncurrent liabilities	
Bonds payable	19,400
Long-term borrowings	499,566
Provision for retirement benefits	541,672
Asset retirement obligations	7,908
Other	50,592
Total noncurrent liabilities	1,119,138
Total liabilities	3,826,649
 Net assets	
Shareholders' equity	
Capital stock	2,469,365
Capital surplus	552,439
Retained earnings	(60,713)
Treasury shares	(2,530)
Total shareholders' equity	2,958,561
Total net assets	2,958,561
Total liabilities and net assets	6,785,211

Statement of Income

nine months ended December 31, 2025

	Thousands of Yen
Net sales	3,774,150
Cost of sales	2,549,491
Gross profit	1,224,658
Selling, general and administrative expenses	768,283
Operating profit	456,375
Non-operating income	
Interest income	521
Dividend income	550
Foreign exchange gains	8,454
Other	2,874
Total non-operating income	12,400
Non-operating expenses	
Interest expenses	23,055
Other	1,624
Total non-operating expenses	24,679
Ordinary profit	444,096
Extraordinary loss	
Loss on retirement of non-current assets	2,264
Business restructuring expenses	157,012
Loss related to the antitrust law	20,016
Total extraordinary losses	179,294
Profit before income taxes	264,801
Income taxes-current	65,402
Total income taxes	65,402
Net Profit	199,399